



## Barbican Centre Board

**Date:** WEDNESDAY, 27 SEPTEMBER 2023  
**Time:** 11.00 am  
**Venue:** COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

**Members:**

Tom Sleigh (Chair)	Zulum Elumogo (External Member)
Tobi Ruth Adebekun (Deputy Chairman)	Wendy Mead
Alderman Sir William Russell (Deputy Chairman)	Mark Page (External Member)
Munsur Ali	Jens Riegelsberger (External Member)
Deputy Randall Anderson	Jane Roscoe (External Member)
Michael Asante (External Member)	Despina Tstatsas (External Member)
Stephen Bediako (External Member)	Irem Yerdelen
Farmida Bi, Barbican Centre Trust Chair (Ex-Officio Member)	Deputy Alpa Raja
Tijs Broeke	

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### Accessing the virtual public meeting

Members of the public can observe all virtual public meetings of the City of London Corporation by following the below link:

<https://www.youtube.com/@CityofLondonCorporation/streams>

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one civic year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

Whilst we endeavour to livestream all of our public meetings, this is not always possible due to technical difficulties. In these instances, if possible, a recording will be uploaded following the end of the meeting.

**Ian Thomas CBE**  
**Town Clerk and Chief Executive**



## **AGENDA**

A number of items on the agenda will have already been considered by the Board's Sub Committees and it is therefore proposed that they be noted without discussion. These have been included in the separate information pack along with other items marked 'For Information' and appendices to reports. Any Member is able to request that an item be subject to discussion; Members are asked to inform the Town Clerk or Chair of this request prior to the meeting.

### **Part 1 - Public Agenda**

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. **BOARD MINUTES**

To approve the public minutes and non-public summary of the Barbican Centre Board meeting held on 12 July 2023.

**For Decision**  
(Pages 7 - 10)

4. **SUB-COMMITTEES**

a) \*Finance and Risk Committee

To receive an update on the public section of the meeting of the Finance and Risk Committee of the Barbican Centre Board meeting held on 11 September 2023.

b) \*Nominations, Effectiveness and Inclusion Committee

To receive an update on the public section of the Nominations, Effectiveness and Inclusion Committee of the Barbican Centre Board held on 13 September 2023.

5. **WORKPLAN**

Report of the CEO, Barbican Centre.

**For Information**  
(Pages 11 - 14)

6. **CEO REPORT BY THE BARBICAN'S DIRECTORS**

Report of the CEO, Barbican Centre.

**For Decision**  
(Pages 15 - 32)

7. **BARBICAN CENTRE – CINEMA ANNUAL STRATEGIC UPDATE**

Report of the CEO, Barbican Centre.

**For Discussion**  
(Pages 33 - 46)

8. **BARBICAN CENTRE – COMMERCIAL ANNUAL STRATEGIC UPDATE**

Report of the CEO, Barbican Centre.

**For Discussion**  
(Pages 47 - 72)

9. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

10. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

11. **EXCLUSION OF THE PUBLIC**

MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act

**For Decision**

**Part 2 - Non-Public Agenda**

12. **NON-PUBLIC BOARD MINUTES**

To approve the non-public minutes of the Barbican Centre Board meeting held on 12 July 2023.

**For Decision**  
(Pages 73 - 76)

13. **SUB-COMMITTEES**

a) Finance and Risk Committee

To receive an update on the non-public section of the meeting of the Finance and Risk Committee of the Barbican Centre Board meeting held on 11 September 2023.

b) Nominations, Effectiveness and Inclusion Committee

To receive an update on the non-public section of the meeting of the Nominations, Effectiveness and Inclusion Committee of the Barbican Centre Board held on 13 September 2023.

14. **UPDATE ON THE ARTISTIC DIRECTOR RECRUITMENT**

**For Discussion**

15. **CEO REPORT BY THE BARBICAN'S DIRECTORS**

Report of the CEO, Barbican Centre.

**For Decision**  
(Pages 77 - 98)

16. **BARBICAN IMMERSIVE FUTURE PLANS**

Report of the CEO, Barbican Centre.

**For Decision**  
(Pages 99 - 108)

17. **BARBICAN CENTRE - AUDIENCE STRATEGY 2023-2026**

Report of the CEO, Barbican Centre.

**For Discussion**  
(Pages 109 - 118)

18. **BARBICAN CENTRE - DRAFT CODE OF ETHICS**

Report of the CEO, Barbican Centre.

**For Discussion**  
(Pages 119 - 122)

19. **\*BARBICAN EXHIBITION HALLS ENABLING WORKS**

Report of the CEO, Barbican Centre.

**For Information**

20. **\*RESOLVE COLLECTIVE REPORT**

Report of the CEO, Barbican Centre.

**For Information**

21. **\*ARTS PROGRAMMING & BUSINESS EVENTS RISK REGISTER**

Report of the CEO, Barbican Centre.

**For Information**

22. **QUESTIONS RELATING TO THE WORK OF THE BOARD**

23. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**

**Part 3 - Confidential Agenda**

24. **CONFIDENTIAL MINUTES**

To approve the confidential minutes of the Barbican Centre Board meeting held on 12 July 2023.

**For Decision**